



African Reinsurance Corporation
Société africaine de réassurance

7 February 2022 INVITATION TO TENDER – SELECTION OF VENDOR FOR THE REVIEW OF THE CORPORATION CLOUD STRATEGY

1.0 BACKGROUND

The African Reinsurance Corporation (Africa Re) is an International Financial Institution with Headquarters in Lagos (Nigeria). Africa Re operates through six (6) Regional Offices across Africa: Casablanca (Morocco), Abidjan (Côte d'Ivoire), Nairobi (Kenya), Lagos (Nigeria), Cairo (Egypt) and Ebene (Mauritius). Africa Re equally has one (1) Local Office in Addis Ababa (Ethiopia), one Underwriting Representative Office in Kampala, Uganda and three (3) Subsidiaries (Africa Re South Africa Limited in Johannesburg (South Africa), Africa Retakaful in Cairo (Egypt) and Africa Re Underwriting Agency Limited in Dubai (The United Arab Emirates).

2.0 OBJECTIVES

Africa Re has chosen cloud computing as an efficient instrument for deploying fast-to-market solutions for business-critical applications and workflows. It has also recognized the need to extend and adjust the cloud strategy according to the prevailing business context.

As a result, Africa Re wishes to leverage a well-thought-out cloud strategy process to prepare the enterprise for smart and deliberate decisions regarding cloud initiatives, and it is for this reason that the Corporation is soliciting proposals from qualified consultants to review the existing cloud adoption strategy and recommend model(s) that would more efficiently serve the Corporation's business interests.

3.0 SCOPE OF THE SERVICE

The consultant will be required to undertake the following assignment

1. Conduct both an as-is and to-be analysis to get a clear vision and understanding of the current and desired state.
2. Capture the current business context and identify the gaps between the current capabilities and those required to fulfill the cloud-enablement of the business of the Corporation.

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3. Analyze, evaluate, and assess the current cloud adoption system and helps to determine the areas that need to be improved.
4. Evaluate the current technical debt that may have been caused by choosing limited solutions instead of better ones.
5. Identify areas for changes and/or extensions to the current cloud strategy, taking into account the available resources and competencies, as well as the benefits that can be delivered by the changes and/or extensions.

4.0 DELIVERABLES

At the end of the exercise, the consultant is expected to provide at least the following:

1. The business value and benefits assessment, including measuring of the Total Cost Ownership (TCO), and quantify the pros and cons of the different cloud strategies/solutions proposed.
2. Outline the financial returns (cost savings) and non-financial returns (operational risks) associated with each options proposed
3. The reviewed cloud strategy must be risk aware. The firm should Identify the likely risks and potential issues that may be associated with the existing cloud programs and the options proposed and recommend mitigation strategies
4. Identify any potential licensing difficulties/violations with third-party OEM products that will be hosted on the cloud platforms proposed, as well as mitigating strategies.
5. Developing an action plan to handle the challenges and issues determined by the risk evaluation.
6. The deliverables should include implementation plan, evaluation of the dependencies, along with the costs and benefits of different cloud strategies/solution proposed.

5.0 EVALUATION PROCESSES AND SELECTION CRITERIA

Responses to this RFP will be evaluated and scored based on the following criteria:

- Understanding of the Corporation's requirements
- Approach and methodology
- Implementation plan
- Team composition and tools to be used
- Cost
- Firm's financial stability
- Quality and clarity of proposal presentation

6.0 PRESENTATION OF TENDER

To facilitate the analysis of responses to this RFP, firms are required to prepare their proposals in accordance with the instructions outlined in this section. Firms whose proposals deviate from these instructions may be considered non-responsive and may be disqualified at the discretion of the Corporation.

Proposals should be prepared as simply as possible and should provide a straightforward, concise description of the firm's capabilities to satisfy the requirements of the RFP. Emphasis should be concentrated on accuracy, completeness, and clarity of content. All parts, pages, figures, and tables should be numbered and clearly labeled. The proposal should be organized into the following major sections:

Section Title

- 1.0 Executive summary
- 2.0 Company Experience / Expertise
- 3.0 Approach and methodology
- 4.0 Organization and staffing
- 5.0 Cost quotations
- 6.0 Financial information
- 7.0 Resumes of key staff to be deployed

6.1 Executive summary

This part of the response to the RFP should be limited to a brief narrative highlighting the firm's proposal. The summary should contain as little technical details as possible and should be oriented towards non-technical personnel. The Executive summary should not include cost quotations.

6.2 Company Experience / Expertise

The firm must provide the following information about their company so that Africa Re can evaluate their stability and ability to support the commitments set forth in response to the RFP. Africa Re may require the vendor to provide additional documentation to support and/or clarify requested information.

[Using the format below, provide information on each relevant assignment for which your organization, and each associate for this assignment, was legally contracted either individually, as a corporate entity

or, as one of the major companies within an association, for carrying out projects similar to the ones requested under the Terms of Reference included in this document. The Proposal must demonstrate that the Vendor has a proven track record of successful experience in providing services similar in substance, complexity, value, duration, and volume of services sought in this RFP.]

Maximum 20 pages

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| Assignment name: | Approximate value of the contract (in currency US\$): |
| Country: Location within country: | Duration of assignment (months): |
| Name of client: | Total no of staff-months of the assignment: |
| Address: | Approximate value of the services provided by your firm under the contract (in currency US\$): |
| Start date (month/year): Completion date (month/year): | No of professional staff-months provided by associated vendors: |
| Name of associated consultants, if any: | Name of proposed senior professional staff of your firm involved and functions performed: |
| Narrative description of review engagement: | |
| Description of actual services provided by your staff within the assignment: | |
| Description of challenges encountered, and the strategy used to address and successfully close the project including time and resources: | |

6.3 Approach and Methodology

In this chapter, you should explain your understanding of the objectives of the assignment, approach to the services, methodology for carrying out the activities and obtaining the expected output and the degree of details of such output. You should highlight the problems being addressed and their importance and explain the technical approach you would adopt to address them. You should also explain the methodologies you propose to adopt and highlight the compatibility of those methodologies with the proposed approach.

6.4 Organization and Staffing

In this chapter, you should propose the structure and composition of your team. You should list the main disciplines of the assignment, the key expert responsible, and proposed technical and functional staff.

6.5 Cost Quotations

The firm's cost quotations must be itemized in line with the phases of the review.

6.6 Financial Information

The vendor's financial information should be included in this section. Financial information must include audited financial information for the past three years if applicable.

6.7 Resumes

The vendor must make every effort to select staff for the assignment based on Africa Re's needs. Applicable resumes should be included in this section.

7.0 COMPANY AND OTHER GENERAL REQUIREMENTS

| No. | Requirement | Vendor Response |
|-----|--|-----------------|
| 6.1 | Company Information Requirements | |
| a) | How long has company been in business? | |
| b) | How long has the company been providing cloud strategy and review? | |
| c) | State number of employees in the company. | |
| b) | State total number of employees dedicated to this assignment. | |

8.0 CLARIFICATION AND AMENDMENT OF REQUEST FOR PROPOSAL

The firm may request for clarification only up to 3 days before proposal submission date. Any request for clarification must be sent in writing by letter or email to the Africa Re's address indicated below. Africa Re will respond by letter or email to such requests and will send written copies of the

response (including an explanation of the query but without identifying the source of the inquiry) to all firms which intend to submit proposals.

Contact for clarification: icttender@africa-re.com

9.0 PROPOSAL SUBMISSION

The Proposals should be submitted through the email address tender@africa-re.com not later than March 11th, 2022, and the subject of the email should read "CLOUD STRATEGY REVIEW". Any proposal received by Africa Re after the submission deadline shall be rejected.

10.0 AFRICA RE RIGHTS RESERVED

AFRICA RE reserves the right, in its sole discretion, to take actions deemed in AFRICA RE's best interest that may include any one or more of the following without thereby incurring any liability to the affected bidder(s) of any obligation to inform the affected bidder(s)

- Accept or Reject any or all proposals in whole or in part, at any time prior to award of Contract
- Waive any minor irregularities or informalities in a proposal
- Vary any timetable or schedule
- Suspend or modify the RFP process
- Negotiate the details of a proposal prior to contracting

11.0 OWNERSHIP AND RETURN OF PROPOSAL

All materials submitted in response to this RFP shall become the property of AFRICA RE and shall not be returned to the respondent.

For: African Reinsurance Corporation

Dr. Corneille KAREKEZI

Group Managing Director/Chief Executive Officer

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